

## Role Profile

<b>Job family</b>	<b>Leadership</b>	<b>Role profile number and grade</b>	<b>LSCD-2762</b>
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### Role purpose:

Roles at this level have responsibility for setting the vision, strategic policy direction and leadership, as well as having accountability for operational management and financial control.

Roles at this level will be discharging statutory duties in designated statutory roles and will have professional accountability, defined in legislation, which requires them to provide oversight and direction across a number of services and directorates.

Roles at this level will have professional responsibility for highly regulated services, with requirements of their role clearly defined in legislation.

Corporate Directors are part of the Council’s Corporate Leadership Team and are likely to give advice and direction to other posts including the Chief Executive, Corporate Directors and Directors in the fulfilment of their statutory responsibilities.

Roles at this level will have significant contact with Cabinet Members / Portfolio holders and committee chairs, providing tactical advice and recommendations in respect of the services and functions within their area of responsibility to achieve the aims and desired outcomes of the Council.

Roles at this level report to the Chief Executive.

Will support the Cabinet and Corporate Leadership Team, to achieve the aims and desired outcomes of the Council.

Will usually have direct responsibility to work with the Lead Member in respect of their statutory role.

Will report directly to a Chief Executive Officer.

Factor	Relevant Job Information
Indicative qualifications	Degree in a subject relevant to the role or able to demonstrate equivalent knowledge, skills and experience. Relevant professional qualification at a post graduate level Licence / certificate / qualification where required for statutory role Management qualification or equivalent experience Programme management qualification or able to demonstrate equivalent knowledge, skills and experience
Knowledge, skills and experience	Roles at this level require self-sufficiency and professional accountability in a highly regulated technical or specialist field gained through wide experience of concepts/principles, wide exposure to complex practices and authoritative command of operations and functions. This includes: <ul style="list-style-type: none"> <li>• Expert functional knowledge and/or providing significant advice with impact across the council.</li> <li>• Expert understanding of legislation and regulatory context</li> <li>• A broad knowledge and understanding of the services impacted by the service/function and across the council</li> <li>• Proven extensive senior management experience of managing a range of services and functions at a corporate strategic level</li> <li>• Substantial experience in both strategic and operational management across a range of services and functions within a large and complex organization</li> <li>• Substantial understanding of the council’s people strategy to ensure effective workforce development in order to achieve service and council wide objectives</li> <li>• Experience of working in a political environment and managing political challenges to the direction of the function or services.</li> </ul>

	<ul style="list-style-type: none"> <li>• Substantial understanding of local government and the local, regional and national context</li> <li>• Substantial understanding and experience of delivering services that impact on the local community and partner organisations, and managing challenges to the direction of these services</li> <li>• Ability to deliver and support successful cultural and organisational change programmes with impact across the council</li> <li>• Effectively handling challenging &amp; complex situations which have wide ranging impact and reputational risk for the Council</li> <li>• Leadership of high profile innovative projects which have wide ranging impact and reputational risk for the Council</li> <li>• Significant budget management experience across a range of services and functions.</li> </ul>
<p>Accountability for Budget</p>	<p>Roles at this level have a major impact/effect on the overall results of the organisation and Wiltshire communities, encompassing a substantial portion of the organisations' income, expenditure or resources.</p> <p>The nature of the impact of the role is contributory with significant impact and influence in advising or facilitating services for use by senior management in taking decisions across the council including impacting upon Wiltshire communities and partner organisations.</p> <p>Leads a senior management team across a range of service areas and functions, each responsible for significant resources and operational/strategic delivery.</p> <p>Delegated budget lead to monitor and control the budget of significant council service(s), a range of major functions or a statutory function.</p> <p>Will have influence on significant expenditure across council, partner services and Wiltshire communities</p> <p>Impact on whole council gross budget (spend) circa £872 million</p> <p>Impact on partner organisations budgets and the economy of Wiltshire County population is around 510K</p>
<p>Problem solving</p>	<p>Roles at this level will have responsibility for discharging complex and high impact statutory functions of the local authority in line with legislation</p> <p>Roles will make final decisions in relation to issues falling within their statutory remit, providing professional oversight and intervention as required</p> <p>Roles at this level will be responsible for setting major functional policies and/or determining the direction and overall shape of a major function or range of services.</p> <p>Through the senior management team will influence the development of major policies that impact across the whole of the council, and on Wiltshire communities and partner organisations.</p> <p>Directs/sets the direction through senior management the implementation of required corporate change in the service/functional area, across the council, Wiltshire communities and/or partner organisations</p> <p>Directs/sets the direction of the development and implementation of service/function strategies and make a significant contribution to the development of corporate strategies and business plans</p> <p>Sets the direction for the design, development and implementation of complex solutions within the identified area which serve the council's vision, goals and core values, involving the application of significant council resources across the council, Wiltshire communities and/or partner services</p> <p>Sets new standards for innovation in the commissioning and delivery of services</p> <p>Maintain the integrity of the service/function and culture of continuous improvement, ensuring increased functional capacity across the council and partner organisations.</p> <p>Pro-actively identifying corporate, and service risks, and ensure action is taken to mitigate these</p>

Nature of contacts	<p>Directly or through nominated senior management team, direct and oversee all activities of the services and functions, and more widely across the council, Wiltshire communities and partner organisations.</p> <p>Influence, advise and make recommendations to members, chief executive officers, directors, heads of service and equivalent levels in external bodies, private sector and partner organisations regarding complex situations that have high risk and reputational impact across the council.</p> <p>Work with other public bodies and other relevant partners/organisations to support Wiltshire's communities, through services and activities that address local concerns and that foster social capital and 'resilient communities'</p> <p>To represent the council and co-ordinate policy and practice on a local, regional and national scale</p> <p>Manage relationships with key stakeholders and delivery partners including consultation on complex political / strategic / commercial issues that have high risk and reputational impact across the council, Wiltshire communities and partners</p> <p>Provide service/functional direction, expertise, advice and support often in response to complex issues across the council, Wiltshire communities and partners including external stakeholders and suppliers etc.</p> <p>Sponsor and lead working groups and project teams, likely to be cross service/council/partners or external at a regional or national level.</p> <p>Engage with stakeholders to seek and explore innovative opportunities for collaborative working within and across function, services, Wiltshire communities and/or with partners</p> <p>Establish and lead partnership working with internal / external services / organisations and liaise with national bodies.</p> <p>Managing complex situations which can be contentious and have the potential to cause significant reputational issues for the council.</p>
Additional duties	<p>Postholders are required (subject to the provisions of the Working Time Regulations) to work the hours that are necessary to do the job, including evening and weekend work and attendance at meetings out of office hours. This includes being on standby or call out to respond to emergency situations.</p>
Our Identity	<p><a href="#">Our Identity</a> sets out who we are and provides a shared understanding of how we are all expected to lead, work and act with each other, our partners and our residents to deliver our services and build stronger communities. They enable us to continually evolve and adapt to meet the changing needs of our residents and ensure that we continue to deliver great services and make a difference to the people of Wiltshire.</p> <p>All of us are expected to demonstrate the elements of <a href="#">Our Identity</a> in how we work to shape and create the organisation we want to be part of. It should influence our decisions, activities, projects and ways of working</p>
Health & Safety	<p>To be responsible for managing services in line with the council's health, safety and welfare policies</p>
Equalities	<p>Wiltshire council is committed to ensuring employees do not discriminate against colleagues, suppliers or third parties at work or harass or victimise others. Incidents of discrimination at work are taken seriously and employees are encouraged to report incidents via their manager or anonymously via <a href="#">the whistleblowing policy</a>.</p>
Authority to work in the UK	<p>All employees must have the legal authority to work in the UK. Non-EU nationals must have the relevant approval to work in the UK from the UK Border Agency. Copies of all documents provided as proof of identity are retained for our records, by providing these proofs the council will treat this as consent.</p>

The above profile is intended to describe the general nature and level of work performed by employees in this role and does not detail a list of all duties and responsibilities. The Council reserves the right to amend this role profile as necessary

## ROLE DESCRIPTION

<b>Role description:</b>	Corporate Director – Resources
<b>Role profile family:</b>	Leadership
<b>Number of posts:</b>	1
<b>Role profile number and grade:</b>	LSCD-2762
<b>Service/Team:</b>	Resources
<b>Reports to:</b>	Chief Executive

### Job Context

This is a senior leadership role and the postholder will provide advice and guidance as a member of the Corporate Leadership Team to the Chief Executive and Cabinet in support of policy setting and strategic decision making to achieve the aims and desired outcomes of the council, its communities and partners.

As Corporate Director for Resources the postholder will be accountable for the strategic direction of the resources directorates and services and has overall responsibility for the delivery of activity within those directorates.

The postholder may have a statutory designation.

In this role you will be a Chief Officer as defined in the Local Government and Housing Act 1989 and referred to in the Localism Act 2011. This means that you will support the Chief Executive in the overall corporate management of the Council. Part 3 of the constitution is the scheme of delegation that sets out the responsibility for functions and decision making that also apply to the role of Director.

### Job Purpose

The purpose of this role is to engender and deliver positive, enthusiastic and dynamic leadership across the authority in the achievement of its vision and ambitions, playing a key role as a member of the Corporate Leadership Team providing professional and statutory advice and challenge in the formulation and development of the Council's corporate and strategic plans and priorities and supporting the Chief Executive in the overall leadership and management of the Council.

The postholder will work closely with the Chief Executive, Cabinet and Lead Members.

The postholder will be expected to develop and maintain strong working relationships with a wide range of stakeholders and partners both internally and externally in order to drive better outcomes and deliver on the agreed strategic priorities.

The postholder will demonstrate the values, behaviours and ways of working described in 'Our Identity'.

## Responsibilities

- Managerial responsibility for:
  - Director of Assets
  - Director of ICT
  - Director Finance and Procurement
  - Director of HR&OD
  - Director of Business Transformation
  - Any other resources relating to Resources services, or as required by the Chief Executive.
- Support and manage the Director of Finance and Procurement in collectively delivering and shaping the Councils strategic approach to budget management and the medium term financial strategy which underpins the delivery of the Councils business plan
- Lead and direct the delivery of strategies to ensure efficient and cost-effective provision of Resources services for Wiltshire through a range of programmes and initiatives to support the key strategic requirements of Wiltshire.
- Lead on the establishment of a vision and forward plan for the Council's Resources services as part of our continuing transformation.
- Develop, negotiate and participate in partnerships and relationships with key stakeholders to fulfil the ambitions of the Council.
- Lead a team of Directors, providing individual support and coaching, ensuring that the direct reports are enabled and encouraged to deliver service accountabilities and demonstrate leadership behaviours. This includes transforming and modernising the way in which services are delivered and working to support corporate objectives.
- Provide professional, relevant and timely advice, guidance and support to Members in accordance with designated statutory, corporate and service responsibilities.
- Ensure the Council is effectively represented and positioned at the national, regional and local level in accordance with the aspirations of Cabinet.
- Eradicate silo working by empowering individuals and teams to work collaboratively with each other and through partnership. Be visible, accessible, responsive and generate a positive impact across the organisation and with partners.
- Provide corporate support and leadership by developing, reviewing and delivering corporate strategies and priorities that meet the needs of local residents and support community leadership.

## Dimensions

Type of budget	Direct	Indirect	Responsibility	Amount / Cost
Council budget	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Indirect impact as member of the Corporate Leadership Team	£876M (gross budget)
Staffing & service budgets	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Direct responsibility for service budgets and income in Resources & Corporate budgets	£239m gross of which: £160m - income £79m – net

Dimensions				
Type of budget	Direct	Indirect	Responsibility	Amount / Cost
			Direct responsibility for staffing budgets (included in figures above)	£35m
Pension Fund	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Indirect impact	£3Bn

National performance standards or statutory/legal responsibilities applicable to this role:

The postholder may have a statutory designation.

Person Specification
<p><b>Education &amp; Qualifications</b></p> <ul style="list-style-type: none"> <li>Degree level qualification</li> <li>Evidence of continuous professional development</li> <li>Management qualification, e.g. MBA or equivalent - desirable</li> </ul> <p><b>Relevant Experience</b></p> <ul style="list-style-type: none"> <li>Extensive experience in working effectively and impartially with Elected Members and supporting the democratic decision-making process.</li> <li>In depth understanding and experience of local government finance and substantial experience at a senior level in a large multi-disciplinary organisation and proven track record of consistent achievement and delivery of strategic outcomes.</li> <li>Substantial experience at a senior level gained in a large, complex, multidisciplinary organisation of senior strategic leadership achievement and experience consistently developing financial strategies and translating them into effective operational delivery plans.</li> <li>Demonstrable experience of successful leadership and management of a range of services with multi-disciplinary teams to achieve high performing and significant, sustainable service improvements and outstanding results leading to improved outcomes for service users.</li> <li>Experience of working effectively in partnership with a wide range of internal and external bodies and can clearly demonstrate community leadership through building and maintaining effective partnerships to achieve common objectives, providing leadership as necessary.</li> <li>A proven track record of delivering customer-focused services in a complex environment.</li> </ul> <p><b>Knowledge and Skills</b></p> <ul style="list-style-type: none"> <li>A sound understanding of the financial issues related to local government and experience of budget processes with a corporate impact.</li> <li>Advanced analytical and numeracy skills, ability to use a wide range of data and information for formulating plans and projects, writing reports and presentations.</li> <li>Ability to make a strategic contribution to a large, multi-functional organisation of comparable scope and complexity with the ability to make effective decisions under pressure.</li> <li>Knowledge and understanding of the trends, developments, political and legislative framework of local authorities within the context of a complex multi-service environment.</li> <li>Understanding and appreciation of the political relationships and processes within local</li> </ul>



government and the implications for policy making and action planning.

- Business awareness relating to local and national market conditions and broader business issues.
- Ability to coach and mentor others to improve and build a high-performance culture.
- Ability to challenge in a constructive manner to tackle potential financial risks, including fraud, to the organisation.
- High level communication, networking and ambassadorial skills.
- Able to translate complex strategies into what is required to deliver cultural, organisational and technological improvements.
- Able to translate vision, complex concepts, financial information, principles and practices into clear compelling organisational strategies and plans.
- Ability to identify income generation opportunities/income streams in line with Council vision.
- Able to understand performance management systems and methods to drive continuous improvement.
- Able to develop a thorough understanding of different service areas, and the aspirations and pressures across the different parts of the organisation influence performance and be an advocate for new ways of working.

## Key Competencies and Behaviours

- A strong commitment to public service, equality of opportunity.
- Ability to demonstrate high calibre skills in tact, diplomacy, persuasion, negotiation, advocacy and assertiveness.
- Excellent relationship management skills, with the ability to work together with members, with a high level of political awareness
- A strong sense of political judgment and sensitivity.
- A strong sense of accountability of self and others.
- A high degree of integrity and probity and is open and honest.
- Accepts responsibility for mistakes and uses them as learning opportunities.
- Adapts personal style to meet demands of complex situations.
- Shows a high drive for achievement and performance.
- Enthusiastic, committed, self-motivated and strong sense of purpose.
- Demonstrates the capacity and the vision to anticipate and influence changes in response to service needs.
- Shows toughness and resistance under pressure.
- Is responsive and flexible to the changing demands and priorities.
- Visible, approachable and accessible
- Awareness of own strengths and areas for development commitment to addressing areas requiring improvement.
- Able to lead by example and act with integrity in a way that is in accordance with the professional standards, values and behaviours of the Council (Our Identity) and model and exemplify these consistently.

## Supporting information

Driving classification	
<b>Occasional driver</b> A valid UK driving licence is not required. Occasionally may need to travel to different locations in order to undertake the duties of the role.	<input type="checkbox"/>
<b>Regular Driver</b> Must hold a valid UK driving licence and have access to either their own car or a pool car in order to undertake the duties of the role, unless other forms of transport are	<input checked="" type="checkbox"/>

available and viable to perform the role, including public transport, or unless a reasonable adjustment has been agreed.

**Required Driver**

Must hold a valid UK driving licence and will drive a vehicle supplied by the Council in order to undertake the duties of the role.

Employees should refer to the Corporate Driving at Work policy for further information.

**Driving trigger points**

The trigger points set out below, regarding driving licence points and at-fault accidents, apply to all staff who drive on council business.

Trigger Points	Corrective Driver Training Course or further action	Additional corrective training if appropriate or further action
Points on driving licence	6	9

Trigger Points	Discussion and advice on expected driving standards	Corrective Driver Training Course or further action	Additional corrective training if appropriate or further action
At fault accidents within a two-year period (whether work or personal)	1	2	3

Job applicants who drive must have 9 or less points on their driving licence, and must have less than 4 at fault accidents within a two-year period. If they meet the trigger points, they will be subject to the actions outlined in the table above.

If holding a valid licence, occasional drivers will need to declare penalty points and no-fault accidents as requested. Depending on the role, decisions as to whether this might either affect appointment or require corrective driver training, will be made case by case.

**Political restriction**

This role is politically restricted. The job holder is not permitted to undertake political activity involving standing for election as a member of parliament, as a member of the Scottish or Welsh Parliaments, or a local councillor. The job holder is furthermore not permitted to canvass on behalf of a political party or a person who is already, or who seeks to be, a candidate. In addition, they may not speak to the public or publish any written or artistic work that could give the impression they are advocating support for a political party



<b>Professional fees and related occupational costs</b>	
As part of this role, or to support professional development, the job holder is required to be a member of a professional body or association. The job holder is responsible for payment of all professional fees, memberships, registrations or subscriptions and no reimbursement or contribution towards these will be provided by the council	<input type="checkbox"/>
This role does not have any professional or occupational membership requirements	<input checked="" type="checkbox"/>

<b>Clearances – Disclosure &amp; Barring Service (DBS)</b>	
This role will be engaged in ‘regulated activity’ providing specific services relating to children or vulnerable adults and is subject to a Disclosure from the Disclosure and Barring Service.	<input type="checkbox"/>
This role is exempt from the Rehabilitation of Offenders Act 1974 and will require an <b>Enhanced</b> DBS check before appointment can be confirmed.	<input type="checkbox"/>
This role is exempt from the Rehabilitation of Offenders Act 1974 and will require a <b>Standard</b> DBS check	<input type="checkbox"/>
The role requires a <b>Basic</b> DBS check to check for convictions and cautions that are considered to be unspent under the terms of the Rehabilitation of Offenders Act 1974.	<input type="checkbox"/>
This role is not subject to a Disclosure from the Disclosure and Barring Service in order to undertake the duties of the role.	<input checked="" type="checkbox"/>

<b>Clearances – Baseline Personnel Security Standard (BPSS)</b>	
This role requires access to the UK government Public Services Network (PSN) and is subject to a BPSS check	<input type="checkbox"/>
This role is not subject to a BPSS check	<input checked="" type="checkbox"/>

<b>Clearances – Non-Police Personnel Vetting (NPPV)</b>	
This role requires working in partnership with the police, and/or having access to Police related systems and is subject to a NPPV check at <b>level 2*</b> . (*regular access to police premises and police information, intelligence and financial or operational assets. Occasional access to those deemed ‘secret’).	<input type="checkbox"/>
This role requires working in partnership with the police, and/or having access to Police related systems and is subject to a NPPV check at <b>level 3*</b> (*regular unsupervised access to police premises and/or access to police information and/or information systems and/or hard copy material either on police premises or by remote access up to “secret” level. A level 3 includes a check on you, your spouse/partner, co-residents, and all family members).	<input type="checkbox"/>
This role is not subject to a NPPV check	<input checked="" type="checkbox"/>

<b>Safeguarding</b>	
For all roles within Children’s Services. Wiltshire Council is committed to safeguarding and promoting the welfare of children, young people and vulnerable adults and all staff are expected to share this commitment. You will be expected to report any concerns relating to the safeguarding of children, young people or vulnerable adults in accordance with agreed procedures. If your own conduct in relation to the safeguarding of children, young people or	<input type="checkbox"/>

<p>vulnerable adults gives cause for concern, the council's agreed child protection/vulnerable adults protection procedures will be followed.</p>	
<p>For all roles within Adult Social Services. Wiltshire Council is committed to safeguarding and promoting the welfare of vulnerable adults and all staff working for the council are expected to share a commitment to this. You will be expected to report any concerns relating to the possible abuse of a vulnerable adult in accordance with the agreed interagency safeguarding adults' procedures. If your own conduct in relation to the safeguarding of vulnerable adults gives cause for concern, the council's agreed interagency safeguarding adults' procedures will be followed, alongside implementation of the council's disciplinary procedure. The job holder is accountable for their safeguarding of vulnerable adult responsibilities to their line manager.</p>	<input type="checkbox"/>
<p>For all other roles within the council. Wiltshire Council is committed to safeguarding and promoting the welfare of children, young people and vulnerable adults and all staff are expected to share this commitment. You will be expected to report any concerns relating to the safeguarding of children, young people or vulnerable adults in accordance with agreed procedures. If your own conduct in relation to the safeguarding of children, young people or vulnerable adults gives cause for concern, the council's agreed child protection/vulnerable adults protection procedures will be followed.</p>	<input checked="" type="checkbox"/>